# Nursing Home Care: Part I. Principles and Pitfalls of Practice

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Approximately 1.5 million Americans reside in nursing homes. A family physician often leads the interdisciplinary team that provides for the medical, functional, emotional, nutritional, social, and environmental needs of these patients. The treatment of nursing home residents is a dynamic process of ongoing assessment, transitions, and shift-

ing care plans. The clinical assessment of nursing home residents focuses on cognition, mood, disability, skin integrity, and medication management. Advance care planning includes the development of realistic goals of care with the patient and family that go beyond living wills and do-not-resuscitate orders. The nursing home medical record and Minimum Data Set document the interdisciplinary findings and care plan. Transitions between different health care environments are facilitated by communication among health care professionals and detailed transfer documentation. Palliative care encompasses continuing reassessment of the goals of care; general supportive care (e.g., family, cultural, spiritual); and legal planning. Identifying and reporting resident abuse and neglect, and infection control practices are also essential in nursing home care. (*Am Fam Physician*. 2010;81(10):1219-1227. Copyright © 2010 American Academy of Family Physicians.)



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This is part I of a two-part article on nursing home care. Part II, "Clinical Aspects," appears in this issue of *AFP* on page 1229.

► See related editorial on page 1200.

ursing home care is a complex, highly regulated, and dynamic process. The combination of chronic health conditions and increased need for assistance with activities of daily living leads to special medical, social, behavioral, and spiritual needs. The 2004 National Nursing Home Survey found that 1.5 million persons older than 65 years in the United States have spent time in a nursing home, and 51 percent of nursing home residents require assistance with all activities of daily living.<sup>1</sup> The most common diseases in nursing home residents include mental disorders or those involving the circulatory or central nervous system. The number of Americans needing long-term care is expected to double by 2050.1

Nursing homes vary greatly in size and scope of services. They may provide short-stay care, posthospitalization rehabilitation for community-dwelling patients, and hospice care. More than 80 percent of nursing homes use community physicians to provide care, but they also may employ staff physicians or contract with physician groups. A 2008 survey by the American Academy of Family Physicians reported that the average family physician supervises 9.6 nursing home residents and conducts 2.3 nursing home visits per week.

This article, part I of a two-part series, reviews the elements and challenges involved in nursing home care. Part II discusses specific clinical issues that physicians may encounter.<sup>3</sup>

# **Role of Attending Physician**

The American Medical Directors Association provides a detailed list of the attending physician's supervisory and clinical responsibilities, which are based on regulatory requirements (*Table 1*).<sup>4</sup> Conceptually, nursing home care begins with the recognition

# Table 1. Responsibilities of Attending Physicians in Nursing Homes

#### Administrative

Meet documentation requirements as governed by the facility, and state and federal law

Provide residents, caregivers, and facility staff contact information to respond to calls regarding care

Provide on-call roster to facility staff

Provide an informed and credentialed alternate physician(s) for cross-coverage

#### General

Assess residents' decision-making capacity, and develop advance directives Abide by facility policies, including infection control procedures

Assist in care planning and coordination

Become familiar with federal and state regulations

Become involved with committees and medical staff issues

Liaison with residents, families, caregivers, and facility staff

Perform comprehensive assessment of the resident

Practice preeminence of resident autonomy and self-determination, when possible

Provide care that is based on medical necessity

#### Resident care

Care planning and coordination, transfers, discharges:

Facilitate safe transfers between care environments (e.g., from nursing home to hospital)

Implement interdisciplinary approach to care (e.g., cancer screening; health maintenance; immunizations; behavioral interventions; fall prevention; palliative and hospice care; polypharmacy; management of nutrition, hydration, pressure ulcers, and infections)

#### Emergencies

Develop evaluation and treatment plan for emergencies

If an emergency occurs, review circumstances and possible causes, and formulate measures (if applicable) to prevent similar events

Liaison with nursing home medical director\*

Liaison with consultant pharmacists, and review medications

Supervise midlevel health care professionals

Physician may delegate care to midlevel health care professionals if within their scope of practice; follow facility policy

Some tasks must be performed by a physician

# Visitation intervals

Admission visit: the physician should examine residents within 72 hours of initial nursing home admission, unless a documented physician examination occurred within the previous five days; this visit establishes the level of care

Scheduled visits: the physician should visit the patient within 30 days of the initial examination, then once every 30 days for the first 90 days and at least once every 60 days thereafter

Interim visits should occur for acute, emergency, or unusual medical/ behavioral issues

\*—Duties of the medical director include acting as chief of the medical staff; collaboratively working with the administrator and director of nursing; developing policies, procedures, and education programs; and directing quality improvement initiatives.

Information from reference 4.

that the physician is visiting the patient's residence. The nursing home staff provides for the nutritional, medical, functional, recreational, spiritual, emotional, social, and environmental needs of the patient and implements interdisciplinary assessment and treatment plans.

Ideally, the initial medical history is obtained from the resident, and supplemented with information from family members and available medical records. The examination should include assessment of mood, cognition, hearing, vision, gait and balance, and skin integrity. A review of the resident's medical record and functional status (Minimum Data Set [MDS]) is useful at each visit to assess progress, stability, and deterioration in health. Specific review of vital signs (especially weight), functional status, and medications are also important at each visit. If a visit occurs after a hospitalization or hospital transfer, the care plan must be reevaluated.

# **Advance Care Planning**

The general goal of nursing home care is to maximize resident autonomy, function, dignity, and comfort. Care discussions should be repeated and goals periodically reevaluated. Discussion topics should include endof-life care, hospital transfers, palliative care measures, health promotion, and diagnostic testing. These preferences are then documented via advance directives, living wills, and do-not-resuscitate orders. A power of attorney for health care or surrogate can also be designated to make health care decisions if the resident loses the capacity to do so.

Some states have Physician Orders for Life-Sustaining Treatment Paradigm programs to document patients' end-of-life wishes. Residents with these orders are more likely to receive comfort measures and less likely to be transferred to acute care hospitals. However, these orders are not legally recognized in all states.<sup>5</sup>

Few residents have an advance directive at the time of admission to a nursing home<sup>6</sup>; however, the Patient Self-Determination Act requires that all residents be offered information about advance care planning.<sup>7</sup>

Clinical recommendation	Evidence rating	References
Patients with advance directives are more likely to die in a nursing home with hospice care, require fewer resources, and are hospitalized less.	В	9
Communication among health care professionals is essential in the transitional care of nursing home residents, and policies should be developed that promote high-quality transitional care.	С	11
Annual influenza vaccination is recommended for all nursing home residents and staff.	C	35
Pneumococcal polysaccharide vaccine (Pneumovax) is recommended for all adults 65 years and older, with repeat vaccination in five years if immunocompromised.	С	37
Two-step tuberculosis testing is recommended for nursing home residents to prevent false-negative results, which often occur in older adults.	С	38

A = consistent, good-quality patient-oriented evidence; B = inconsistent or limited-quality patient-oriented evidence; C = consensus, diseaseoriented evidence, usual practice, expert opinion, or case series. For information about the SORT evidence rating system, go to http://www.aafp. org/afpsort.xml.

Several studies show that residents with advance directives are more likely to die in a nursing home with hospice care, are less likely to use a feeding tube or respirator in the last month of life,8 require fewer resources, and are hospitalized less.9 Although discussions of end-oflife preferences have increased, one study showed that 90 percent of residents had only one documented end-oflife care discussion.6

## Minimum Data Set

The MDS is a comprehensive assessment of function and health of each resident.<sup>10</sup> The assessment is performed at admission, quarterly, and at change of status. Essential domains of the MDS assessment are listed in Table 2.10 The MDS is a clinical and quality-improvement tool that can be used to develop and modify the care plan (e.g., evaluation and assessment of new-onset incontinence). MDS data from all nursing facilities are reported to the Centers for Medicare and Medicaid Services' Nursing Home Quality Initiative, which creates quality reports on a facility-to-facility basis.10

# **Health Care Transitions**

Poor transitional care (i.e., to different facility locations or changing levels of care) can result in medical errors, duplication of services, inappropriate care, poor clinical outcomes, and resident dissatisfaction.<sup>11</sup> Physicians who have been caring for a resident rarely directly and verbally communicate with the receiving physician during transfers across health care settings.11 However, communication among health care professionals is essential, and policies should be developed to ensure high-quality transitional care.<sup>11</sup> Clearly written patient summary information is vital for a safe transfer to or from a nursing home. Figure 1 is a universal patient summary form.12

End-of-life care is particularly an issue when transferring nursing home residents to acute care hospitals for additional support and resources.13 Core components of an effective transfer include weighing the risks versus benefits of the transfer, matching the new care setting with the resident's needs, and ensuring communication between established and new physicians (e.g., common care plan; medical data and summary of previous care; resident goals, preferences, and advance directives; contact information of caregiver and primary care physician; resident preparation on what to expect; reconciliation of medication record with current regimen; pending follow-up plans).11

## **End-of-Life Care**

Approximately one third of nursing home residents die within one year of admission; and it is estimated that by 2020, 40 percent of all deaths will occur in nursing homes.6 End-of-life care in the nursing home is similar to that in the community setting and includes prognosis, appropriate recognition of futility, pain management,

# Table 2. Essential Domains of Assessment for the Minimum Data Set in Nursing Homes

Activity pursuit patterns Cognitive patterns Communication/hearing problems Continence Customary routines Discharge potential and overall status Disease/diagnoses Health conditions Identification, demographics, background information

Medications Mood and behavioral patterns Oral (dental and nutrition) Physical functioning and structural problems Psychosocial well-being Skin condition Special conditions Vision patterns

NOTE: The Minimum Data Set also includes an assessment protocol summary and quarterly assessment forms.

Information from reference 10.

# **Universal Transfer Form for Nursing Home Resident** Patient's name: \_\_\_ Patient identifier number: \_\_\_\_\_\_ Patient's date of birth: \_\_\_\_\_ Setting discharged from: \_\_\_\_\_\_ Setting discharged to: \_\_\_\_\_ Patient's sex: Male \_\_\_\_\_ Female \_\_\_\_ Attending physician in setting discharged from: Admission date: \_\_\_\_\_ Discharge date: \_\_\_\_\_ A. Admitting diagnosis: \_\_ **B.** Other diagnoses from this admission: \_\_\_\_\_\_ 4. \_\_\_\_ \_\_\_\_\_\_ 5. \_\_\_\_ \_\_\_\_\_ 6. \_\_\_\_ **C.** Current diagnoses prior to admission: 1. \_\_\_\_\_\_ 4. \_\_\_\_ \_\_\_\_\_ 5. \_\_\_\_\_ 3. \_\_\_\_\_\_ 6. \_\_\_\_\_ D. Surgical procedures and endoscopies during admission (include name of physician who performed the procedure) Physician name: \_\_\_\_\_ Date/results \_\_\_\_\_ (may attach) \_\_\_ Date/results \_\_\_\_\_ \_\_ (may attach) \_\_ Date/results \_\_\_ \_ (may attach) **E.** Laboratory values (record most recent results, with date) WBC count \_\_\_\_\_\_\_ BUN \_\_\_\_\_ Hemoglobin \_\_\_\_\_ Creatinine \_\_\_\_\_ Sodium \_\_\_\_ Chloride \_\_\_\_ Bicarbonate \_\_\_\_\_\_ Fasting glucose \_\_\_\_\_ F. Results and dates of pertinent studies (e.g., radiology, CT, MRI, nuclear scans; may attach) 1. \_\_\_\_\_ 3. \_\_\_\_ 2. \_\_\_\_\_\_ 4. \_\_\_\_ Description if abnormal: G. Allergies \_\_\_\_\_ Reaction: \_\_\_ Medication: \_\_\_ Medication: \_\_\_\_\_ Reaction: \_\_\_\_ \_\_\_\_\_\_ Reaction: \_\_\_ Foods: \_\_\_ H. Admission weight: \_\_\_\_\_\_ Discharge weight: \_\_\_\_\_ I. Advance directives: Yes \_\_\_\_\_ No \_\_ CPR: \_\_\_\_\_ Artificial nutrition: \_\_\_\_\_ Further hospitalization: \_\_\_\_ Other: \_ (Attach copies)

J. Has patient had a recent fall? Yes No	
Did the patient wander unsafe while hospitalized? Yes	No
<b>K.</b> Comments on inpatient course (may attach narrative):	
L. Is the patient aware of his/her diagnoses? Yes	_ No
If no, why not?	
<b>M.</b> Patient's cognitive status for decision making:	
Independent Modified independence (some	difficulty in new situations)
Moderately impaired (decisions poor) Severe	ely impaired (never/rarely makes decisions)
N. Is the patient a candidate for rehabilitation therapy? Yes	s No
If yes, state goals for rehabilitation:	· · · · · · · · · · · · · · · · ·
,,	
<b>O.</b> Discharge medication orders:	
1	Rationale:
Dose: Route:	
2	
Dose: Route:	Frequency:
3	Rationale:
Dose: Route:	Frequency:
<b>P.</b> Diet:	
O. Immunizations: Influenza: Date: Pn	neumococcal: Date: Tetanus-diphtheria: Date:
Tests: Tuberculin skin test: Results:	Date:
R. Additional orders:	
<b>S.</b> Follow-up recommendations (e.g., consultations, tests, p	procedures):
T. Is patient the primary decision maker? Yes N	Vo
If no, name of the substitute or surrogate:	
Name of physician/designee completing form:	
Contact phone number:	Extension or pager:
Date form completed:	-
Name of primary care physician:	
Contact phone number:	Extension or pager:

**Figure 1.** Universal form to facilitate transfers to or from a nursing home. (BUN = blood urea nitrogen; CPR = cardio-pulmonary resuscitation; CT = computed tomography; MRI = magnetic resonance imaging; WBC = white blood cell.)

hospice care, hospitalization, advance care planning, communication (among staff and between staff, the resident, and the resident's family), family perception of care, and staff education.<sup>14</sup> A framework for palliative care involves establishing goals of care, providing progressive outside support and resources for the patient and family, and assisting with financial planning.<sup>15-17</sup> This framework is summarized in *Table 3*.<sup>15-17</sup> Nursing homes with hospice services have more residents with advance care plans, superior pain management programs, fewer hospitalizations, and improved care as perceived by staff and family members.<sup>6</sup>

Accurate prognostication of mortality is difficult until hours before death. However, patient communication, joint decision making, and determination of hospice eligibility is facilitated by knowledge of disease-specific clinical markers that are associated with terminal illness. General clinical markers predictive of mortality are listed in Table 4. A prognosis calculator has been developed for nursing home residents with advanced dementia.<sup>18</sup> The Functional Assessment Staging tool for patients with Alzheimer disease<sup>19</sup> and the Eastern Cooperative Oncology Group Performance Status scale<sup>20</sup> have limited utility in predicting mortality, but are commonly used in determining hospice eligibility. Additional clinical resources are available on the American Academy of Hospice and Palliative Medicine Web site at http://www. aahpm.org.

# **Alternatives to Nursing Home Care**

In 2002, approximately 1 million persons lived in the 35,000 assisted-living facilities in the United States.<sup>21</sup> Research suggests that persons with declining functional ability and health often move from the community setting to an assisted-living setting and then on to a nursing home.<sup>21</sup> Assisted-living facilities have limited regulatory oversight and differ from nursing homes in residential environment, operational philosophy, and scope of services.<sup>22</sup> Residents are contractually obligated to move to a different assisted-living facility if their health care needs exceed the services and capabilities of the current facility. The average length of stay in an assisted-living facility is two and one half to three years.<sup>23</sup>

Residents in assisted-living facilities are affected by many of the same complex conditions as nursing home residents, but the physician's role in the care of these residents is not defined. More than 80 percent of residents in assisted-living facilities need help with activities of daily living, 40 percent describe their health as fair or poor, and 23 to 42 percent have some form of measurable cognitive impairment.<sup>24</sup> Knowledge of the

facility's staffing and services is key to the treatment of these patients.<sup>24</sup>

Alternative living arrangements for older adults include subsidized senior housing, board and care homes, and continuing care retirement communities. Information about community-based services for older adults, such as transportation, meals, home care services, and caregiver resources, is available at http://www.eldercare.gov. Federal alternatives to nursing home care are available in some communities for Medicare patients, including the Program of All-Inclusive Care for the Elderly and the Social Managed Care Plan.<sup>25</sup> The core feature of these two programs is provision of comprehensive medical and social resources that allow the resident to remain in the community as long as possible.

# **Abuse and Neglect in Nursing Homes**

No reliable prevalence data exist for abuse and neglect of older persons in nursing homes. However, surveys of nursing home residents by facility staff and ombudsmen suggest that abuse and neglect are common. Alleged abuse complaints have been filed against one third of Medicare and Medicaid facilities.<sup>26</sup> Staffing shortages and burnout are thought to be the primary causes of abuse in nursing homes, but programs and policies directed at improving staffing and training appear to be beneficial.<sup>26</sup>

The attending physician's role in identifying and preventing abuse and neglect in nursing homes begins with knowledge of facility and state regulatory procedures for reporting concerns (e.g., Adult Protective Services). Physicians are required to report abuse in most states, with the reporting physician immune to liability.<sup>27</sup> Liaison with the nursing home administrators can identify problems and potential solutions. Multiple easy-to-use abuse screening tools are available, including the Elder Assessment Instrument, Brief Abuse Screen for the Elderly, and the Conflict Tactics Scale.<sup>28</sup>

## Infection Control

All Medicare- and Medicaid-certified nursing homes are required to have an infection control program.<sup>29</sup> Prospective studies suggest that the incidence of nosocomial infections in nursing homes is three to seven infections per 1,000 resident-days, which is similar to rates in acute care hospitals.<sup>29</sup>

The prevalence of methicillin-resistant *Staphylococcus aureus* (MRSA) in nursing homes ranges from 10 to 30 percent.<sup>30</sup> Risk factors for MRSA colonization in nursing home residents include prior hospitalization, recent use of broad-spectrum antibiotics, impaired

	Stage of disease or frailty					
Element	Early	Middle	Late	Bereavement		
Goals of care	Discuss diagnosis and prognosis; likely course of disease; disease-modifying therapies; resident's goals, hopes, and expectations for treatment  Provide resident education materials regarding diagnosis, palliative care resources	Discuss resident's understanding of prognosis, benefit versus burden of therapies Reevaluate goals of care and resident expectations Prepare resident for shift in goals Encourage focus on important tasks, relationships, financial and legal issues	Discuss resident's understanding of diagnosis, disease course, and prognosis; appropriateness of disease-modifying treatments; goals of care and any necessary shifts  Assist resident in planning for a peaceful death  Encourage completion of important tasks	Screen surviving loved ones for complicated bereavement Review course of care Address questions and concerns		
Programmatic support	Recommend initiation of visiting nurse, home care, case management, applicable home modifications Review prognostic factors for resident's condition(s), relevant clinical practice guidelines	Recommend initiation of visiting nurse, home care Consider palliative care (home or hospital), hospice, subacute rehabilitation, case management, PACE	Recommend initiation of palliative care (home or hospital), case management, hospice, PACE  Consider nursing home with hospice/palliative care services if there is substantial caregiver burden	Discuss hospice postbereavement services, mental health referral, support groups		
Financial and legal planning	Recommend professional assistance with financial planning, long-term care, future insurance needs; legal counsel with expertise in health care issues; protection or transfer of financial assets	Reassess adequacy of financial, medical, home care, and family support; long-term care planning Consider hospice referral, Medicaid eligibility assessment	Review financial resources and needs, financial options for personal and long-term care (including hospice and Medicaid if resources are inadequate for goals) Explicitly recommend hospice	Complete necessary documents, including death certificate		
Family support	Inform resident and family about support groups; ask about practical support needs; listen to concerns; encourage home modifications to reduce caregiver burden Provide resident education materials regarding diagnosis, as well as general caregiver tasks and support	Recommend support/ counseling for caregivers; respite care; caregiver visit with his or her personal physician; help from family and friends  Discuss role and benefits of hospice care  Provide dialogue for caregiver concerns and needs; information on practical resources, stress, depression, and adequacy of care	Advise remote family and friends to visit the resident Address caregiver need for support groups, counseling, personal health care, respite services	Send bereavement card, contact family, attend funeral Listen to concerns, maintain contact		
Cultural support	Understand acculturation, traditions, health beliefs	Understand approaches to medical decision making, issues of disclosure and consent	Address advance directives, end-of-life care planning, care intensity	Recognize specific cultural practices of surviving family members and caregivers		
Spiritual support	Observe for spiritual themes or life stories that are sources of distress or support	Explore spiritual issues to develop a deeper sense of healing	Assist resident with resolving conflicts, receiving forgiveness, and grieving	Assist surviving loved one with finding meaning, hope, comfort, and inner peace		

PACE = Program of All-Inclusive Care for the Elderly.

Adapted from Morrison RS, Meier DE. Clinical practice. Palliative care. N Engl J Med. 2004;350(25):2587, with additional information from references 16 and 17.

# **Table 4. Clinical Markers Predictive of Mortality**

Acute illness

Anemia

Mood decline

Cognitive decline

Incontinence

Increase in falls

Leukopenia (total lymphocyte

Long stay in nursing home

Mood decline

Need for assistance with
activities of daily living

Nutritional decline

Personality change

functional status, chronic diseases leading to skin breakdown, and use of medical devices such as urinary catheters and feeding tubes.<sup>31</sup>

MRSA infection is mainly transmitted from the health care worker to the patient. Other factors, such as environmental contamination and resident-to-resident contact,

play little role in transmission.<sup>31</sup> Routine infection control measures (*Table 5*<sup>31-38</sup>) are necessary to prevent the introduction and spread of MRSA and other infections. Handwashing is the most important measure for controlling MRSA infection. Surveillance cultures and isolation are not usually necessary, because resident-to-resident contact is not a major mode of transmission. However, isolation is indicated for residents with MRSA infection who have wounds or need medical devices, such as tracheostomy tubes, that cannot be contained or covered.<sup>31</sup>

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# **Table 5. Infection Control Measures in the Nursing Home**

Social withdrawal

## Herpes zoster virus

count < 800 per mm<sup>3</sup>

 $[0.8 \times 10^9 \, \text{per L}])$ 

No clinical practice guideline exists for herpes zoster immunization in nursing home residents. Immunization decisions should include an assessment of life expectancy, immune competency, burden of illness, and nutritional status.<sup>32</sup>

The CDC recommends herpes zoster virus vaccine (Zostavax) for all adults 60 years and older without contraindications; booster is not necessary.<sup>33</sup>

#### Influenza

Influenza vaccine should be administered to all staff and residents annually.<sup>34,35</sup>

A meta-analysis demonstrated fewer influenza complications in nursing home residents, compared with community-dwelling older adults.<sup>36</sup>

If an influenza outbreak occurs, treatment and chemoprophylaxis with antivirals should be initiated, and droplet precautions established. Cohorts of residents should be identified, and contact restricted among ill staff, residents, and visitors.<sup>35</sup>

#### MRSA

All staff, visitors, and residents should use strict handwashing practices, and barrier precautions for wounds and medical devices should be initiated.

Surveillance cultures are not warranted.

Aggressive housekeeping practices play little, if any, role in prevention.

Cohorting and isolating residents are not practical or costeffective.<sup>31</sup>

## **Pneumococcal virus**

Nursing homes are permitted to have standing orders to administer the pneumococcal polysaccharide vaccine (Pneumovax).

The CDC recommends the pneumococcal polysaccharide vaccine for all adults 65 years and older, with repeat vaccination in five years if immunocompromised.<sup>37</sup>

#### Tuberculosis

Frail older adults residing in nursing homes have a greater risk of tuberculosis than those in the community setting. Two-step testing is recommended for nursing home residents to prevent false-negative results, which often occur in older adults.<sup>38</sup>

All new residents and staff should receive a TST, unless a prior positive result is documented. Chest radiography and clinical diagnostic evaluation should be performed for those with a positive TST result.

Residents with known prior positive TST results who have normal findings on chest radiography or stable prior findings should be reevaluated periodically for change in symptoms. Repeat chest radiography is needed only if clinically indicated.

Residents with symptoms suggestive of tuberculosis, sputum smears positive for acid-fast bacilli, or radiography changes should be placed in airborne infection isolation.

When caring for residents with confirmed or suspected infectious pulmonary tuberculosis, staff must use respiratory protection devices approved by the National Institute for Occupational Safety and Health.<sup>38</sup>

CDC = Centers for Disease Control and Prevention; MRSA = methicillin-resistant Staphylococcus aureus; TST = tuberculin skin test. Information from references 31 through 38.

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